



March, 2021

Executive Board 2021 - 2024 AICRO Strategy Summary Document.

Dear colleagues, with the completion of the appointments of the Board of Directors for the three-year period 2021 - 2024, we summarise the main points of the Association's strategy. These points are based on the motivations that which led to the election of the Board members and on the indications provided by the Assembly, deduced from both the speeches at the most recent meetings and the survey of "Topics of Interest" promoted by the Study Centre.

For the current three-year period, the Board aims to:

- Protect the ability of the Associates to operate efficiently. The Board will work more vigorously to influence Regulatory Authorities to dismantle the constraints that prevent both increased competitiveness of CROs and, indirectly, the whole research chain. We aim to overcome the limits imposed by the so-called "CRO Decree" in the first place. Hopefully, efforts will be directed towards to overcome the Decree, or, alternatively, to radically rewrite it, clarifying its scope, streamlining its of applicability, streamlining the content and eliminating the points that are clearly inconsistent with the reality in which our companies operate today. Whenever possible we will act in synergy with other stakeholders and other interested parties and organisations, and as an association we will work with AIFA or other higher authorities.

Our Regulatory and Data Privacy working groups will also be active in influencing and soliciting the in influencing and urging the Authorities to simplify and clarify the regulatory framework. regulatory framework.

- Spreading knowledge and generating innovation: we will continue to place great emphasis on the possibility of sharing not only training in a formal way but also sharing experiences, even when imperfect. We aim to redesign the training programme, with a more streamlined structure, easily accessible content without excluding the possibility of using online platforms for

online platforms for short or medium-term appointments, as well as promoting the possibility of organising in-person workshops. In concrete terms, we will urge all the Associates and Working Groups to create training opportunities, in synergy with the CD.

- We will continue along the path of making the Association more visible and active in sponsoring discussions between the parties. The core of our activity in this respect remains the annual event "Menti a contatto" (Minds in Contact), which we propose to maintain, innovating and seeking to make it an unmissable event for all interested parties. We propose to increase our participation in meetings and debates generated by others, possibly debates generated by others, possibly at a high level. We also want to improve our visibility on social and make our ability to communicate our ideas and positions more professional and modern. modern.

- We aim to achieve these goals through greater involvement of all our members. members. We will use more frequent and streamlined opportunities for discussion with members, and we will make more use of We will also make greater use of surveys to obtain immediate input from the Assembly.

Our intention is also to achieve more widespread active participation by stimulating the interest of individual associates' co-workers in the initiatives of the organisation. Our intention is also to achieve a more widespread active participation, stimulating the interest of individual members' collaborators in the Association's initiatives. We are confident that a widespread contribution among all members can bring great benefit in demonstrating

our experience and professionalism, favouring the positioning of the Association in the world of Clinical Research in Italy.